

GLOBAL EPC PROJECTS PMC & EXHIBITION RIYADH 2026

SUMMIT FOCUS:

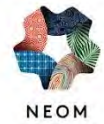
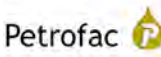
- ✓ Cutting-Edge Strategies: Learn from experts about the newest advancements in EPC project management.
- ✓ Best Practices: Discover proven best practices to enhance project efficiency and effectiveness.
- ✓ Networking Opportunities: Connect with peers and industry leaders to build valuable professional relationships.
- ✓ Innovative Technologies: Explore the latest tools and technologies driving the future of EPC projects.
- ✓ Project Management Trends: Stay updated with the latest trends and strategies in EPC project management.
- ✓ Mega Projects Execution: Gain insights into the successful execution of large-scale EPC projects, including NEOM.
- ✓ Risk Management: Learn techniques to identify, assess, and mitigate risks in EPC projects.
- ✓ Sustainability: Discover approaches to integrate sustainability into project planning and execution.
- ✓ Leadership and Collaboration: Enhance leadership skills and foster collaborative project environments.

JOIN LEADING EPC & EPCO

FLUOR



OQEP



VENUE

VENUE:
Hilton Riyadh Financial District
Unit 3369, 3606 Northern Ring
Rd, Al Ghadir, Riyadh 13311,
Saudi Arabia

EXPERT SPEAKERS INCLUDING



Dr. Mohammed Al-Surf
Founder and President
Sustainability
Professionals of Saudi
Arabia (SPSA)



Hisham Kawash
Regional Managing Director
CCC
[Consolidated Contractors
International Company]



Ali Abdulla Al Ali
Senior Vice President –
Regional Client
Engagement (GCC)
Petrofac



Ahmad Al Ansari
Managing Director
Lagoon Qatar



John Dunne
Group Head of Health
and Safety
Red Sea Global



Carla Davis-Madgett
President
UnTapped Sustainable
Operations



Jamal Al Naamani
Project Delivery
Vice President
OQ Exploration and
Production SAOG (OQEP)



Juland Al Busaidi
Head of Project Technical Service
Technical Services
OQ Exploration and Production
SAOG (OQEP)



Larry Wilson
CEO
SafeStart
International



Mustafa Abdusalah
Engineer
CCC
[Consolidated Contractors
International Company]



Gaston Bilder
General Counsel
ENOWA(NEOM)



Arnaldo Melo
Director for Project &
Engineering
SLB



Sayed Habib
Director Of Business Development |
E commerce | Franchisee
Danube Group



Matthew Smith
Partner
Practice Group Coordinator
Construction and Engineering
K&L Gates LLP



Mark Langerhorst
Project Manager
Worley



Virginie Colaiuta
Partner
LMS Legal LLP



Muhammad Aamir Awan
Director Procurement
Project Management
Vinci Construction



Linda Joosen
HSSEQ Western Continental
Europe Cluster Manager
Chair EMEA EHS Ambassadors
Cushman & Wakefield



Marco Russo
Global Head of Projects
Midstream
SLB



Marco Alba
Director Global
Business Development
Exale



Pete Harpum
Senior Advisory Partner
OPEX Group

JOIN LEADING EPC , EPCM, NOCS AND IOCS FROM AROUND THE WORLD



18th Nov Day 2

08:30 Registration and Morning Coffee

08:50 Chairman`s Opening Remarks

Trailblazing EPC: Redefining Energy Project Excellence in 2025

09:10 Opening Address Case Study

Redefining Execution Strategies for Next-Generation EPC Megaprojects: From Fragmentation to Seamless Integration

- Transform fragmented workflows into integrated, agile execution models.
- Unified Innovation Framework: Driving collaboration, digitalization, and continuous improvement.

Pete Harpum
Senior Advisory Partner
OPEX Group

09:50 Case Study

Strategic Leadership in EPC Megaprojects: Lessons from a Global Industry Pioneer

- Scaling Complex Projects Across Borders
Insights into managing multi-billion-dollar projects across volatile markets, cultures, and regulatory landscapes.
- Driving Innovation in Engineering & Construction
How digital transformation, modularization, and lean execution are reshaping CCC's project delivery model.

Hisham Kawash
Regional Manging Director
CCC [Consolidated Contractors International Company]

10:30 Morning Coffee and Networking

Critical Priorities: Enhancing Risk, Leadership decisions and Engineering Performance in Mega Projects

11:00 Case Study

Building Reliability in EPC Projects: Lessons, Risks, and the Path Forward

- Why EPC Projects Matter More Than Ever
- What are the Attributes of High Reliability Organizations?
- Where Reliability Fits in EPC Projects
- Construction Incident Lessons When Safety is Overlooked
- The Future We Can Build Together Safer - Stronger - More reliable

Ali Abdulla Al Ali
Senior Vice President –
Regional Client Engagement (GCC)
Petrofac

11:30 Case Study

Making a Paradigm Shift in Risk Management that is Harnessed by the Power of AI

- Enhances Leadership decisions
- Drive predictable performance.
- Build a culture of accountability.
- Elevate effectiveness of Internal assurance and leadership reviews.

Carla Davis-Madgett
President
UnTapped Sustainable Operations

12:00 Lunch Time

Crisis Management and Strategic Vision in Production Facilities

13:00 Case Study

Crisis Management and Emergency Response: Lessons Learned from Red Sea Global

- Developing robust emergency response plans for large-scale projects.
- How Red Sea Global prepares for and responds to safety incidents in remote locations.
- Real-life examples of crisis management and the importance of quick decision-making.

John Dunne
Group Head of Health and Safety
Red Sea Global

13:30 Case Study

Optimizing Offshore and Onshore Production for Sustainable Growth

- Strategic Vision in Production Facilities: Focusing on both offshore and onshore production to improve efficiency and meet future energy demands.
- Technological Integration: Advancing automation and digital solutions to better manage resources and minimize downtime. Leadership: Visible accountability drives safer behaviors on-site.
- Continuous Improvement: catering to sensitive Oil & Gas and infrastructure
- Navigating Industry Challenges: Addressing supply chain complexities, regulatory changes, and market fluctuations while ensuring steady growth.

Co-Speaking session

Arnaldo Melo
Director for Project & Engineering
SLB

Marco Russo
Global Head of Projects, Midstream
SLB

Orchestrating EPC Success: Technology & Digitalization Journey

14:00 Case Study

Enhancing Communication in Engineering Teams in multibillion EPC projects

- Process, People & Technology;
- Clear communication among team members is important for a successful engineering project;
- Tips for avoiding pitfalls outlined;
- Why Good communication matters;
- Common hurdles and Techniques to resolve conflicts;
- Building a collaborative team.

Mark Langerhorst
Project Manager
Worley

14:30 Afternoon Tea and Networking

16:00 Case Study

Supply Chain excellence: Digitalization journey towards Business objectives and technology alignment

- Align digital initiatives with strategic supply chain goals (cost efficiency, agility, sustainability)
- Leverage data analytics, AI, and IoT to drive visibility, demand forecasting, and decision-making
- Integrate end-to-end systems (ERP, WMS, TMS) for real-time synchronization across functions

Sayed Habib
Director Of Business Development |
E commerce | Franchisee
Danube Group

16:30 Summary of the Day

The Next Generation of EPC Project Management: From Coordination to Collaboration

- Breaking silos between disciplines to enhance project outcomes
- Leveraging early contractor involvement for better risk allocation
- Strengthening client-contractor partnerships through transparency and trust
- Embedding a performance-driven culture across the EPC value chain

Takeaway: Discover how collaboration, early alignment, and shared accountability can redefine success in complex EPC projects.

Panelists:

- Marco Russo, Global Head of Projects, Midstream, SLB
- Ahmad Al Ansari, Managing Director, Lagoon Qatar

Moderator:

Larry Wilson, CEO, SafeStart International

17:00 Summary of the Day

17:05 Closing Remarks from the Chair and end of Day Two

19th Nov Day 3

08:30 Registration and Morning Coffee

08:50 Chairman`s Opening Remarks

EPC in 2025: Driving Next-Gen Project Management & Project Design Models

09:10 Opening Address Case Study

Adopting Integrated Project Delivery (IPD) in EPC Contracts – A Collaborative Approach Beyond Theory

- Multi-Party Contract & Collaborative Partnering
- Understanding Pain & Gain Sharing
- Collaboration & Risks in the Middle East
- Relations of Parties to EPC Contract
- The Future and Way Forward

Ahmad Al Ansari
Managing Director
Lagoon Qatar

09:40 Case Study

Advancing Sustainability Leadership in Energy Projects Across the Middle East

- Embed regional sustainability standards into large-scale energy developments
- Foster cross-sector collaboration to drive green innovation and decarbonization
- Leverage ESG frameworks to enhance project resilience and stakeholder trust
- Build local capacity through professional training and knowledge sharing

Dr. Mohammed Al-Surf
Founder and President
Sustainability Professionals of Saudi Arabia (SPSA)

10:30 Morning Coffee and Networking

EPC Project Safety: Catering to sensitive Oil&Gas and infrastructure Projects

11:00 Case Study

Beyond Compliance: Embedding Human Factors and Behavior-Based Safety into Organizational Culture

- Why Traditional Safety Programs Plateau-The limitations of rule-based systems and the need for a paradigm shift toward human behavior and state awareness.
- The Role of Human Factors in Serious Injuries and Fatalities (SIFs)
- The ROI of Safety
How safety culture improvements translate into measurable business outcomes: reduced downtime, lower turnover, and better morale.

Larry Wilson
CEO
SafeStart International

11:30 Case Study

Effective Safety Leadership: Strategies for a Resilient and Future-Proof Workplace

- Safety as a Strategic Core Value:
- How leaders integrate safety into decision-making.
- Psychological Safety and Crisis Management: The importance of fostering an open safety culture where employees feel safe to report risks and suggest improvements.
- Innovation and Technology: Utilizing data and digitalization to proactively manage safety risks.
- Future-Proof EHS Strategies: Preparing for emerging risks such as climate change, stricter regulations, and new technologies.

Linda Joosen
EHS Western Continental Europe Cluster
Manager,Chair EMEA EHS Ambassadors
Cushman & Wakefield

12:00 Lunch Time

13:00 Coffee & Networking

Evolving EPC Contracting: Enhancing Performance for Long-term Success

13:30 Case Study

Legal Strategies for Supporting Energy Transition Projects

- Navigate evolving regulatory frameworks impacting renewable energy developments
- Mitigate contractual risks in emerging green technology partnerships
- Support corporate governance aligned with ESG and sustainability goals
- Facilitate cross-border collaboration through compliant legal structures

Gaston Bilder
General Counsel
ENOWA (NEOM)

14:00 Case Study

Leading Legal Strategy in EPC and Smart Contracting for Large-Scale Projects

- EPC Contracting Expertise: Advising on the structuring and negotiation of complex EPC contracts for large-scale infrastructure and construction projects.
- Smart Contracting for Efficiency: Implementing blockchain-based smart contracts to streamline project execution, reduce delays, and ensure transparency.
- Legal Innovation in Project Delivery: Offering forward-thinking legal solutions to ensure projects are delivered on time, within budget, and in compliance with regulations.

Virginie Colaiuta
Partner
LMS Legal LLP

14:30 Afternoon Tea and Networking

15:00 Case Study

Navigating Legal Risk and Contractual Complexity in Global EPC Projects

- Strategies for mitigating legal and contractual risks across multi-jurisdictional EPC contracts
- Cost reimbursable EPC structures – good or bad?
- Joint ventures, approaches to liability and other variants on the traditional EPC structures
- EPC in nuclear: sector specific issues

Matthew Smith
Partner
Practice Group Coordinator
Construction and Engineering
K&L Gates LLP

EPC: Transformation & Beyond

15:30 Case Study

Innovative Procurement and Project Management in Construction: Humanoid Robotics transformation in EPC.

- Hyper-Personalization
- Autonomous Decision Making
- Anomaly Detection
- Negative or Reverse Impact of AI
- Humanoid Robots Risk

Muhammad Aamir Awan
Director Procurement
Project Management
Vinci Construction

16:00 Summary of the Day

16:05 Closing Remarks from the Chair and end of Day Three